# Quality and Patient Safety An IFEM Perspective

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## QUALITY

## **EXCELLENCE**

# To Err Is To Be Human

# 'ED Hub' Model of Emergency Care

Patients regard EDs providing accessible, timely and high quality care

#### Problems of ED Hub

- Use of EDs exceeds population growth
- Changes in population morbidity
- Overcrowding
- Challenges of Assessment and treatment delays

LEADING to

Reduction in quality and safety of care

## UK's Four Hour Target

Is there a potential for universal standards to be developed and applied?

#### What we look at...

- What ED delivers to patients
- Examine how EDs differ from other healthcare settings
- Present theoretical framework for the domains of quality and safety
- Identify enablers and barriers to quality care in EDs
- Suggest areas where measurements of indicators may prove valuable

#### What ED delivers

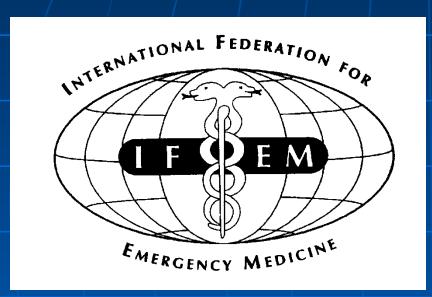
- Unique location, guaranteed access to emergency care 24/7
- Patients expect

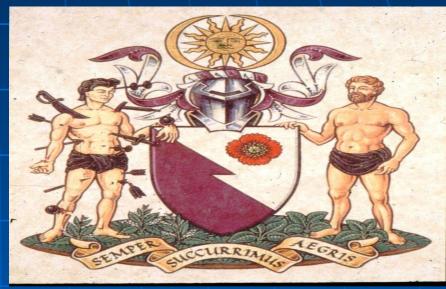
Right Personnel

Right Facilities

Right Decision Making

#### Quality and Patient Safety Symposium





15<sup>th</sup>/16<sup>th</sup> November 2011 British Museum, London

# How the ED differs from other healthcare settings

- High density of clinical decision making
- Clinicians have to identify a set of diagnostic and therapeutic priorities
- Limited time
- Limited information

# How the ED differs from other healthcare settings

- Crowding inflow rarely regulated and outflow not under its control
- Crowding has direct effect on quality of care, morbidity and mortality
- Crowding presents a substantial threat
- Crowding undermines ability of clinicians

#### So We Need....

Right Personnel
Right Facilities
Right Decision Making

Right processes
Right Results
Right Approach
Right Support

## Enablers and barriers to quality care in the ED

- Staff
- Physical Structure
- ED Processes
- Coordinated care through out patient's pathway
- Monitoring outcomes

# A Theoretical Framework for the Domains of Quality and Safety

- Safe
- Effective
- Patient Centred
- Timely
- Efficient
- Equitable

Leadership and culture of quality are critical to sustaining all the activities mentioned above

## Suggested Indicators

#### STRUCTURE

- Facilities Adequate?
- Number and Skill mix of staff adequate?
- Is there a culture of quality?
- Data Support adequate?
- Key process measure

## Suggested Indicators

#### **PROCESS**

- Key process measures in place?
- Access block present?

## Suggested Indicators

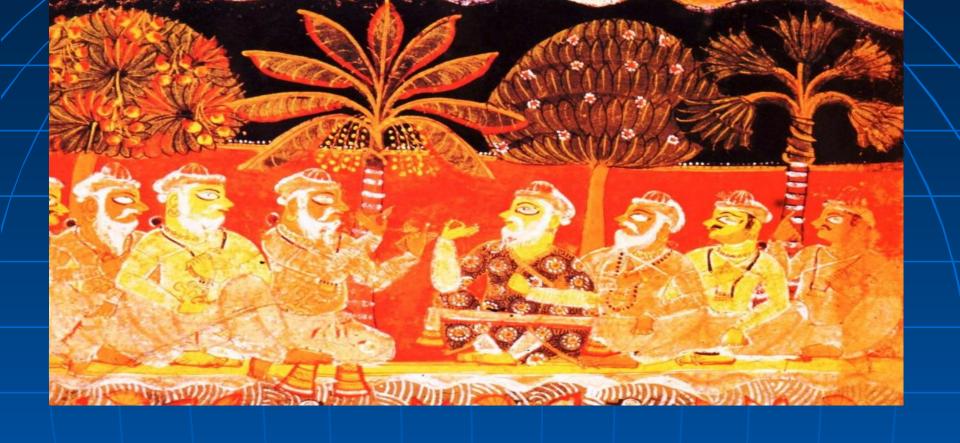
#### OUTCOME

- Clinical Outcome satisfactory?
- Patient experience measured and acted upon?
- ED staff experience measured and acted upon?

#### Conclusion

All EDs have an obligation to deliver care that is demonstrably safe and of the highest possible quality

EM is a unique and rapidly developing specialty which forms the hub of the emergency care system and strives to provide a consistent and effective service 24 hrs a day,7 days a week



Only the union of Medicine and Surgery constitutes the complete doctor. The doctor who lacks the knowledge of one of the branches is like a bird with one wing only.

\*Sushruta, An Indian Surgeon\*

4th Century AD